

WORKSHOP ON FACILITATING RSPO CERTIFICATION OF INDEPENDENT SMALLHOLDERS

Workshop Report

14 – 15 November 2011 (Jakarta, Indonesia) 17 – 18 November 2011 (Port Dickson, Malaysia)

Workshop on Facilitating RSPO Certification of Independent Smallholders

Workshop Report

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WORKSHOP ON FACILITATING RSPO CERTIFICATION OF INDEPENDENT SMALLHOLDERS 14 – 15 November 2011 (Jakarta, Indonesia) and 17-18 November 2011 (Port Dickson, Malaysia)

LIST OF ABBREVIATIONS

BHCVWG CPO	Biodiversity and High Conservation Value Working Group Crude palm oil
CSPO	Crude sustainable palm oil
CUC	Control Union Certification
EB	Executive Board
FELDA	Federal Land Development Authority (Malaysia)
FFB	Full fruit bunches
GAP	Good agricultural practices
GIZ	Society for International Cooperation (Germany)
GM	Group Manager
GMP	Good management practices
HCV	High conservation value
ICS	Internal Control System
MPOB	Malaysian Palm Oil Board
NASH	National Association of Smallholders (Malaysia)
NGO	Non-Governmental Organisation
OAE	Office of Agricultural Economics of Thailand
OER	Oil extraction factor
PKE	Palm kernel expeller
PKO	Palm kernel oil
POPSI	Palm Oil Producer Support Initiative
SEIA	Social and environmental impact assessment
SH	Smallholders
SPKS	Palm Oil Farmers Union (Indonesia)
SPOC	Sustainable Palm Oil Cluster
WWF	World Wide Fund for Nature

1. INTRODUCTION

The workshop on "Facilitating RSPO Certification of Independent Smallholders" was held in Jakarta, Indonesia from 14 - 15 November 2011 and in Port Dickson, Malaysia from 17-18 November 2011. The main aim of the workshop was to find ways to facilitate the RSPO certification of independent smallholders (SH) – given that to date no groups of independent smallholders have been certified.

The workshop in Jakarta was attended by about 29 participants from a variety of stakeholder organizations while the one in Port Dickson was attended by about 28 persons. The numbers are not definitive as some participants may have been missed from the attendance lists (Annex I). Both workshops were facilitated by Dr. G. Balamurugan of ERE Consulting Group Sdn. Bhd.

2. THEMES AND PRESENTATIONS

The workshop was focused on four major challenges or gaps in the way of independent smallholders (SH) certification, namely:

- Organising Independent SH and the role of the Group Manager
- Conversion from full fruit bunches (FFB) to crude palm oil (CPO)
- Simplified HCV/SEIA assessment
- Funding for SH certification

There were 9 presentations in Jakarta and 10 presentations in Port Dickson as listed below, with some repeated in both workshops. All presentation slides are compiled in Annex II.

2.1 Overview of RSPO and its Opportunities to Smallholders (Salahuddin Yaacob, RSPO) *Presented in Jakarta and Port Dickson*

The presentation gave a brief history and description of RSPO. The vision of RSPO to transform markets to make sustainable palm oil the norm was highlighted, along with the 3Ps - People, Planet, and Profit. It also expressed the hopes that a significant portion of certification is independent smallholders, and the demand for crude sustainable palm oil (CSPO) will exceed production by the end of 2015.

2.2 Manfaat Ekonomi Dan Keuangan Kepada Petani – Sertifikasi RSPO (Bambang Gianto, PT Hindoli) *Presented in Jakarta*

The presentation showed the differences of plantation conditions before and after certification, such as proper storage for fertilisers and pesticides, and improved living conditions. The benefits of obtaining RSPO certification were listed which included increased yield, improved safety measures and farmers' welfare.

2.3 Tantangan Utama Untuk Sertifikasi Petani Swadaya (Agung Prawoto, Biocert) Presented in Jakarta

The main challenges of Independent Smallholders Certification were highlighted in this presentation, and components of Group Certification were further discussed. The structure, capacity, and role of the Group Manager were also presented.

2.4 Organising Independent Smallholders and the Role of the Group Manager (Jonas Dallinger, OAE) *Presented in Jakarta and Port Dickson*

The field experience of the process of organising smallholders in Thailand for Group Certification was shared in this presentation, as well as the current situation of sustainable palm oil production in the country. The project was approached by addressing the needs of the stakeholders involve and providing necessary practical support, such as the farm manuals which simplified Good Agriculture Practices (GAP).

2.5 Resep-resep pembangunan dan pemeliharaan organisasi petani yang kuat (Manseutus Darto, SPKS Indonesia) *Presented in Jakarta and Port Dickson*

The presentation explained the two types of independent SH in Indonesia, followed by issues faced by the SH at present. Some of the issues were the lack of proper land ownership, the lack of capacity and funding. The rules, structure, capacity building programs, and administration of SH grouping were also discussed. The presenter ended with five recommendations to further develop SH and group organisations.

2.6 The Role/Challenges of Group Manager in Organising Independent Smallholders (David Ogg, CUC) Presented in Jakarta and Port Dickson

The presentation discussed the group concept, the definition of SH, and the advantages and disadvantages of group certification. The pitfall which was highlighted was the misconception that the Group Manager is an individual, as it is more accurate to perceive it as a Group Administration. The roles and challenges of the Group Administration and RSPO were also presented.

2.7 Faktor Konversi Tandan Buah Segar Menjadi CPO (Asril Darussamin, RILO) Presented in Jakarta and Port Dickson

The conversion of FFB to CPO was presented, highlighting the four models of supply chain: Identity Preserved, Segregation, Mass Balance, and Book and Claim. The CPO extraction factor (OER) is influenced the oil palms' species, the age of the crop, time of harvest, and the plantations' management. The presentation also had several suggestions of methods to determine a fixed conversion value.

2.8 Lingkup HCV untuk Petani Swadaya (Haryono, WWF-Indonesia) Presented in Jakarta

The weaknesses highlighted were the lack of knowledge regarding proper planting procedures and GAP, which leads to environmental deterioration and low yield from the independent SH. WWF is not against the local agriculture industry, however, the development and replantation of areas should be in accordance to requirements. A simplified HCV toolkit was also proposed for the independent SH to identify HCV areas in their plantation.

2.9 Facilitate Programmes and Funding for Certification of Independent Smallholders (Norman Jiwan, Sawit Watch) *Presented in Jakarta*

The presentation listed the direct and indirect costs of certification of SH, such as audit costs and capacity building respectively. Potential funding mechanisms were proposed, like carbon credits and grants from the government or donor institutions. Apart from those, recommendations to RSPO EB to provide financial support for SH certification were also presented.

2.10 POPSI: The Palm Oil Producer Support Initiative (Piers Gillespie, Solidaridad) *Presented in Jakarta*

The POPSI program was set up by Solidaridad for RSPO members to provide technical and organisational support to small farmers and farm workers to apply good practices according to RSPO. Three of the past projects have benefited SH in Sarawak, Ghana, and Latin America.

2.11 What's In It for Smallholders – RSPO Certification (K. Ilangovan, Felda Agricultural Services) *Presented in Port Dickson*

The benefits of certification are in both financial and non-financial forms, such as better market access and higher and sustainable yields due to efficient use of resources respectively. The experiences and results gathered from FELDA were shared, showing the increased knowledge of GAP and improved settlers income.

2.12 Facilitating FFB Trading as a Group (Abdul Aziz, Keresa Plantations) Presented in Port Dickson

Keresa Plantations Sdn Bhd, a RSPO certified company, initiated a SH group scheme to obtain certification for its local producer groups. The initiative utilised an estimated cost of RM 900,000 and attained the RSPO Smallholders Certification in November 2010. The scheme included external and internal training, social impact assessments, and a fertiliser assistance scheme for SH.

2.13 GreenPalm – Overview of Book and Claim (Bob Norman, GreenPalm) Presented in Port Dickson

GreenPalm is a web based trading platform set up to trade certificates of sustainable CPO, crude palm kernel oil (PKO), and palm kernel expeller (PKE). It is only available to RSPO certified producers and the trading processes and benefits were presented. As of present, GreenPalm has traded over 2.8 million certificates and boasts of a membership of over 350 members.

2.14 Simplifying HCV, SEIA, EIA...? (Reza Azmi, Wildasia) Presented Port Dickson

Five key points of HCV and SEIA assessments were focused on, which were Location, Risk Assessment, Consultation, Good GMP, and Review. These assessments could be simplified by enabling sharing of information and findings, for example through open-source programs and websites.

2.15 HCV, SEIA in Thailand (Jonas Dallinger, OAE) Presented Port Dickson

The experience and processes in carrying out HCV and SEIA assessments for SH in Thailand was shared. However, the situation in Thailand differs in other countries (like Indonesia and Malaysia) as the SH mostly expand on agricultural land and more focus is placed on educating farmers of good management practices (GMP).

2.16 Funding for Independent Smallholders Certification (Hj. Wahid Omar, MPOB) Presented Port Dickson

The distribution of independent SH in the country varies with over 65,000 in Johor to only 8 in Perlis, and most of the independent SH are over the age of 50 years old with average FFB yield of 15 ton/ha/year. To increase productivity and quality of FFB through certification, the Sustainable Palm Oil Cluster (SPOC) was launched as a cooperative for group activities. Some of the funding sources proposed were grants from the government and MPOB's operation budget (for short term) and long term funding by the cooperative.

3. DISCUSSION POINTS

3.1 Organising Independent Smallholders and the role of the Group Manager

There was an agreement in both workshops that for the independent SH group certification, the RSPO Standard places most of the burden on the Group Manager (GM) rather than on the individual smallholders. This led to the question of who has the capacity or would want to become the GM. Various possibilities were discussed, such as cooperatives, mills, NGOs, businesses, and the government, taking note that each model has its own challenges.

It was generally agreed that the GM need not necessarily be a single individual but rather an organisation made up of several individuals. Given the enormous responsibility of the GM, it is very unlikely that a single individual may be able to manage large groups.

Most of the participants who were smallholders (or those representing smallholders) were of the opinion that the Group Manager should be one of their own e.g. their cooperative. This was mainly out of the notion that their interests will be better protected if they had better control of the Group Manager. Nevertheless, almost all the participants who were smallholders (or those representing smallholders) agreed that they currently do not have the capacity to play the role of GM, hence capacity building is critical.

Smallholder participants at the Port Dickson workshop stated that they believed that cooperatives were the best platform for the group schemes. Cooperatives are registered by the government; have systems and directors (as they are investors of the plantations). Experience in Malaysia has shown that the cost of agrochemicals to growers is less if purchased through cooperatives. The participants also noted that there are also certain advantages if mills or businesses become the GM.

There was a view that in a group scheme, group members need not be within the same locality or be contiguous to one another nor should the size of the groups be restricted. Rather the size of the group and/or its geographical distribution should be a function of the ability of the GM to manage. (For example, the GM could be in Kuala Lumpur while the group members could be in Pahang, Terengganu, Johor, etc. Could NASH, for example, establish just a single group scheme for each state in Malaysia?). RSPO needs to clarify this.

There was appreciation that a robust internal control system (ICS) is crucial to make the scheme viable and to protect the interests of all parties, especially the smallholders. There must be a grievance mechanism within the ICS as well as code of conduct for the GM. As organizing the farmers and getting the internal system in place are expected to consume a lot of time and resources, it was suggested that RSPO could perhaps prepare templates or toolkits for the ICS.

Most of the participants who were smallholders (or those representing smallholders) were concerned about the relationship between the GM and individual SH. On this note, it was noted that some form of contract will need to be drawn up between the GM and the individual SH, - clarifying the roles and responsibilities of each party in the group scheme. Here the participants voiced that RSPO could assist by drawing up templates of contracts and standard terms of engagement.

The participants also acknowledged that there were too many unknowns at the moment with regards to the challenges in organizing independent SH and leading them to RSPO certification. Although lessons learnt from other schemes (KERESA, Thailand GIZ projects) have been useful, other models will have their own set of challenges. Until these models are tested on the ground, we will not understand the problems and issues. Therefore commissioning of pilot projects will be important. Each pilot project should have its own learning objectives and should ideally test out different GM models (cooperative-led, mill-led, NGO-led, etc.).

Work with some group schemes in Thailand, Indonesia and Malaysia has shown that the increase in productivity is the biggest benefits from certification due to the good management practices. Workers wellbeing and safety will improve. Premium for sustainability is only a small percentage of the total benefits. This fact will need to be communicated more effectively to smallholders.

3.2 Conversion from FFB to CPO

The participants were briefed the importance of the FFB to CPO conversion factor, particularly in relation to trading on Green Palm. It must be noted here that many participants had initially found it difficult to differentiate between the concept of virtual OER and the actual OER. If not communicated effectively, this could in future lead to disputes between SH and mills.

The participants noted the various factors influence the OER rate and that this rate will vary from farm to farm, seed type, management practices, etc. Nevertheless, to simply trading, a single average conversion factor would be useful. In situ measurement of OER may be more accurate but time consuming and expensive.

Some participants were of the view that setting a single number would make trading certificates easier. Speaker David Ogg (CUC) suggested using 19.5% as the global conversion factor, Participants from the workshop in Jakarta agreed to this figure although many suggested that a range from 17% - 22% may be better. The meeting in Port Dickson suggested that a figure of 20% (FFB to CPO) and 6% (FFB to PKO) be used globally.

It was also noted that determining this conversion factor should also be based on science rather than just "plucking" figures from the sky – as it may have implications on the buyers of the certificates who have to make accurate claims about the amount of sustainable palm oil that they are using.

On a slightly different note, participants expressed concern that there have been cases where farmers are not accorded fair treatment by the mills in terms of OER. Mills tends to state much lower OER from the FFB (based on visual inspection) sent in by the farmers – leading to many grouses. RSPO could perhaps look into mechanisms to ensure fair treatment to farmers.

3.3 Simplified HCV/SEIA assessment

The participants were informed that Indonesia has developed its own simplified HCV assessment checklist which is currently being used. The GIZ project in Thailand has conducted simplified HCV assessments – mainly through stakeholder consultation. There was general agreement that for the purpose of simplified HCV assessment, there was no need to get an independent assessor and that GM could conduct the assessment.

It was agreed that the Indonesian simplified HCV assessment checklist and the process used in the Thailand GIZ project could be a basis to develop the generic RSPO simplified HCV assessment protocol. It was recommended that a small consultancy is appointed to look at the Indonesian document and GIZ Thai process, as well as other relevant documents to formulate a generic document for simplified HCV/SEIA assessment. RSPO, involving the BHCVWG, is required to have this completed and the document produced by the first quarter of 2012

3.4 Funding for smallholder certification

Both workshops discussed the costs of getting independent SH certified. The cost components include RSPO membership fees, certification fees, training, implementing good management practices, and administrative costs for the GM, documentation, etc. There are also opportunity costs for the farmers (i.e. time spent away from their core farming activities). These costs are high and may likely deter independent SH groups from pursuing RSPO certification.

There are several potential sources of funding. These include premium on certified oil, smallholder levy, government, escrow fund and /outside support including matching grant, external funding such as from commercial loans of banks/ international donor, internal funding: generated from members, micro finance, carbon credit, and direct grants from international donor/institutions. In Malaysia, the government has provided three different grants that could be tapped to help SH gain certification but the uptake has been poor. Better dissemination of information on the availability and the criteria for these funds could help.

There were many suggestions that the RSPO membership fee be waived or reduced for SH groups. Suggestions include a waiver for the first 5 years or reduced according to a sliding scale (depending on size of group, no. of members, land, etc.). Discount for certification fees may also be necessary.

In MPOB's presentation, the estimated cost of preparing SH for RSPO Certification is RM 141,000, with a list of expenses including audit fees and training costs.

NASH requested whether RSPO could provide them with RM 200,000 to kick-start an independent SH group scheme in Bera, Pahang.

The participants were informed that IFC is currently conducting a study on developing financial models to fund SH certification.

It was also noted that there is little knowledge on how much demand is out there for certified SH CPO.

There was a general consensus that 'Charity is not sustainable' thus, in time, SH should be able to sustain themselves financially and not be dependent on external grants and subsidies.

4. WHAT SHOULD RSPO DO?

4.1 Capacity building for Group Managers

Given that the RSPO standard put most responsibilities on the GM, it is pertinent that RSPO helps build up the capacity of potential GMs. This includes:

- Development of toolkits, checklists, templates and manuals for potential group managers
- Formulate standard/ template for internal control systems that potential GM can then customize for their own groups
- Develop training manuals including training videos for SH on good management practices
- Conduct training programmes for potential Group Managers
- Formulate Code of Conduct for Group Managers

4.2 Pilot Projects

Given that there many unknowns and untested elements, it will be very useful to establish several pilot projects for independent SH certification. This includes:

- Establishing pilot projects to test out various GM models (cooperative-led, NGO-led, mill-led) to learn about the most effective model
- The learning objectives for each pilot project must be clarified in the beginning\
- As these are pilot projects and entering into relatively uncharted territory and the need to move quickly, these projects should be funded by RSPO.

4.3 Conversion of FFB to CPO

To simplify matters,

- RSPO should consider using just a single FFB to CPO conversion factor. The recommended value is 19.5% (from the participants in the Indonesia workshop) and 20% (participants form the Malaysian workshop).
- A conversion factor of 6% should be considered from conversion of FFB to PKO.
- RSPO to develop process/platform to seek consensus on these conversion factors.
- RSPO may need to establish an expert group to deliberate on this subject.

4.4 Simplified HCV Assessment for Smallholders:

In order to expedite the simplified HCV assessment:

- RSPO to engage a consultant to look into all available documents and experiences (e.g. Thailand (GIZ), Indonesia's Checklist) and come up with a document for RSPO
- RSPO to form a Task Force / expert group to review outcome. The document to be finalized by 1st quarter of 2012.

4.5 Funding for SH certification

Given that the high costs may be one of the key factors discouraging SH from going for certification, RSPO should consider:

- Reducing or waiving membership fees for SH groups. Options include waiving the fees for the first 5 years or offering discounts based on group size, number of members, etc.
- Subsiding the cost of certification
- RSPO to conduct a study on the real cost involved for smallholders to go for certification.
- RSPO to study/formulate financial business plan for potential SH group schemes
- RSPO to study whether independent SH (with certification) can selfsufficient without external support.

4.6 Marketing / promotion

In order to encourage independent SH certification, there is need to better promote certified SH CPO. In this regard:

- RSPO to carry out market research to determine how demand is really out there for certified SH CPO
- RSPO to embark on promotion campaign to encourage buyers to take up certified SH CPO.
- The possibility of GreenPalm having a special category for certified SH CPO needs to be looked into.

5. OTHER MATTERS

Several other matters were also raised during the two workshops but not deliberated in detail. These include:

- A cooperative in Malaysia has over 5000 members and own 6000 ha of land

 on the average 1 ha per farmer. However the land title is under the name
 of the cooperative. Does it qualify for group certification?
- Clause 4.2.4 which states "all <u>associated</u> smallholders that need to be brought to certification within 3 years" but needs to be clarified as there are disagreements whether it includes or excludes INDEPENDENT smallholders.
- How should the non-oil revenue from FFB (empty bunches, biogas, kernel shell, fibre, etc.) be distributed to the SH?

ANNEX I ATTENDANCE LISTS

Attendance List

RSPO Smallholders Workshop "Memfasilitasi Sertifikasi RSPO untuk Petani Swadaya" Hotel Santika Premiere, Jakarta **14-15 November 2011**

No.	Name	Organisation	Tel/Mobile	Email
1	Bambang Gianto	KUD Mukti Jaya PT. Hindoli/Cargill	081367711818	mukil_jayakud@yahoo.com
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13	Arpani	SPKS Paser Kaltim		
14	Asngaidi	SPKS Sanggau		
15	Moritar	SPKS Sikatim		
16	M. Nasir Sihotang	SPKS Rohul Rinco		
17	Jumadi Manik	SPKS Jambi		
18	Maruli Sitorus	SPKS Labura		
19	Haryono	WWF Indonesia		
20	Asri Jon Yanjung	Setara Jambi		
21	David Ogg	Control Union Certifications		
22	Triganto Fitrigardi	IFC		
23	Amalia Prameswari	WWF Indonesia		
24	Alberni Abas	SPKS Kwansing		
25	Elsa Susanti	Sawit Watch		
26	Agung Prawoto	Biocert		
27	Piers Gillespie	Daemeter/Solidaridad		
28	Laurentius V.B.	PT Smart Tbx		
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Attendance List

RSPO Smallholders Workshop "Facilitating RSPO Certification of Independent Smallholders" The Regency Tanjung Tuan Beach Resort, Port Dickson **17-18 November 2011**

No.	Name	Organisation
1	Abdul Aziz	Keresa Plantations Sdn Bhd
2	Madzaki Ab. Ghani	NASH
3	K. Ilangovan	FELDA Agri.
4	Mat Ali Musa	NASH
5	Lehan B. Sayahan	Pekebun Kecil Kuala Selangor
6	David Ogg	Control Union Certifications
7	Bob Norman	GreenPalm
8	Adib Ab. Rahman	NASH
9	Faiz Abd. Rahman	NASH
10	Asrul Affendi Amirrudin	FELDA Wilayah Jengka
11	Burhan bin Mahadi	Peneroka FELDA Jengka
12	Sabran bin Mohamad Aci	FELDA Jengka 2
13	Dayang Norwana bt. Awang Ali Bema	WWF Malaysia
14	Jonas Dallinger	Office of Agricultural Economics Thailand
15	Paweena Prachasuksanti	GTZ
16	Harry K Yon	МРОВ
17	Kertijah Abd Kadir	Nestle Malaysia
18	Stephanie Daniel	МРОВ
19	Elsa Susanti	Sawit Watch
20	Mansuetus Darto	SPKS Indonesia
21	Mohd Noryusri bin Mohd Yusof	Smallholder from Seremban
22	Dato' Hj Aliasak Hj Ambia	NASH President
23	Dato' Hj Abdullah bin Haji Abas	Cooperative Chairman
24	Dr. Reza Azmi	Wildasia
25	Sandra Seeboldt	Oxfam Novib
26	Zaki Aman	МРОВ
27	Nazirah Che Jaafar	МРОВ
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30	Chua Li Ying	ERE

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ANNEX II PRESENTATION SLIDES













ource: FAC	O statistic 201	1	
gures for ye	ar 2009		
	Area (ha)	FFB (mt)	CPO (mt)
World	14,921,224	210,326,664	45,083,932
Indonesia	5,000,000	86,000,000	20,550,000
Malaysia	4,002,000	84,842,000	17,564,900
Thailand	510,213	8,162,380	1,310,000















































BEFORE RSPO :	
n finance management:	
Funds was spent too m	uch and uncontrolled
•	
*	
n Human resources:	


















































B. Praktek Budidaya yang baik

- Bibit tidak bersertifikat: terutama petani murni swadaya
- Pemupukan yang tidak teratur: tidak ada modal.

C. Pemasaran

- Potensi pencampuran produk: Intermediary dalam rantai pasokan
- Transparansi informasi kualitas dan harga TBS

























































































David Ogg FICFor.

FSC and PEFC group scheme experience. Group manager:

- FSC FM/COC group schemes.
- 1998. UK. 110,000ha. (10% of the private sector).
- 2001. France. 12,500 ha.
- 2005. Ireland. 8,000ha.
- Range from 0.5ha to 7,500ha.
- COC schemes.
- 2002. FSC. Europe. 600 members. (50% of all UK timber production through the group!)
- 2004. PEFC for Europe. 150 + members.
- 2005. FSC for one association in NL. 52 members.

Experience post group schemes.

- 2006: Became a fully accredited certification body and joined Control Union Certifications.
- Main Audits RSPO groups:
- Felda. Scheme and independent smallholders.
- Pt Rea Kaltim scheme small holders.
- MusimMas. Scheme smallholders.
- Pre-audits of Groups:
- Ivory Coast. 4 x Independent small holders in cooperatives plus independent POM.
- Colombia. Independent small holders.



- Pit falls to avoid:
- Not understanding the basic concept of a group.
- Thinking that a group manager is an individual person.
- It is better to think of it as Group administration.
- Being too prescriptive.
- Not understanding the role of the CB.
- Restricting group membership.

The group concept.

- To make certification available in a pragmatic and affordable way to an organised group of producers with similar production systems.
- The *group administration* ensures all group members manage in accordance with the appropriate standard.
- The CB audits and certifies the group administration and samples a number of group members.
- The costs are shared.


RSPO Smallholder definition.

- Scheme smallholders:
- Farmers growing oil palm. (With other crops).
- Family provides the majority of labour and the farm provides the principal source of income.
- Area of oil palm is usually below 50 hectares.
- Maybe part of a contiguous block of oil palm of many thousands of ha managed – effectively – as one single plantation.



Advantages and disadvantages.

Advantages.

- Reduced cost of certification.
- Adoption of agricultural best practice.
- Adoption of sustainability best practice.
- Co-ordinated Integrated Pest Management.
- Marketing strength.
- Central bulk purchasing of fertilisers and herbicides.
- Training and education.

Disadvantages.

- Perceived loss of independence.
- Reliance on the group manager to retain the certification on behalf of all members.
- If the group loses its certified status, then all members also lose their certification.

The unit of certification.

- The Group Administration and group members.
- Must include all managed land of group members. (Note: Definition required. Does this cover just oil palm? Should the wording be changed?).
- Group membership criteria must *NOT* be limited in any way by the RSPO!
- Individual managers may limit group membership.
- Certification bodies stratify the membership for audit purposes.





Responsibilities.

Group administration

- Rules of the group.
- Internal Control System. ICS.
- Objectives of the group.
- Membership requirements.
- Expulsion procedures.
- Auditing procedures.
- Training.
- Central data bases.
- All CB costs.
- All members comply with the applicable standard(s).

Group member

- Sign agreement to comply with group rules.
- Manage in accordance with the standard.
- Provide information to group manager.
- Close out NCs.
- Allow CB to audit them as part of a sample.

Applicable standards.

- RSPO Accreditation and Certification Requirements for Group Certification. 26 August 2010.
- RSPO Standard for Group Certification 26 August 2010.
- RSPO Guidance for Independent Smallholders under Group Certification. 19th June 2010.
- RSPO Certification Systems 26 June 2007.
- RSPO Supply Chain Certification Systems. November 2009.
- RSPO Principles and Criteria for Sustainable Palm Oil Production October 2007.
- RSPO National Interpretations of RSPO Principles and Criteria.

CUC documents.

- 20.0 Procedures relating to RSPO group certification.
- 20.1 RSPO Group standard and explanation.
- 20.2 RSPO Group Scheme application form.
- 20.3 RSPO Group scheme offer.
- 20.3.1 RSPO Group scheme with the rules for partial certification.
- 20.4 RSPO Group checklist. (For auditing the group manager and the ICS).
- 20.5 RSPO Group members' checklist.
- 20.6 RSPO Group scheme system plan. (Group Manager's self-assessment template).
- 20.7. RSPO Group rules. (Guidance document for group managers).
- 21.1 RSPO Group scheme public summary.



The role/challenges of Group Administration

- To have a clear set of group rules.
- To define the objectives of the group.
- To define the membership criteria.
- To maintain a central data base of members.
- To maintain financial records as required in the rules and to achieve the objectives.
- To offer awareness training.
- To make available best management practices.
- To co-ordinate group management practices depending upon scale.





FAKTOR KONVERSI TANDAN BUAH SEGAR MENJADI CPO

ASRIL DARUSSAMIN INDONESIAN NATIONAL WORKING GROUP (INA-SWG)

MODEL RANTAI PASOK

- **1. IDENTITY PRESERVED**
- 2. SEGREGATION
- 3. MASS BALANCE
- 4. BOOK AND CLAIM

Disajikan oleh

ASRIL DARUSSAMIN





Identity Preserved (Lamp. 2)

menjamin CSPO dan turunannya sampai ke pengguna akhir terpisah dari non-CSPO dan CSPO lainnya (Segregation, Mass Balance, Book & Claim)
penelusuran balik (traceability) disepanjang rantai pasok dapat dilakukan sampai ke perkebunan.

- Klaim: "Contains only RSPO Certified Sustainable Palm Oil"



SEGREGATION (Lamp. 3)

 menjamin CSPO dan turunannya sampai ke pengguna akhir terpisah dari non-CSPO dan CSPO lainnya (Mass Balance, Book & Claim). Dapat dicampur dengan CSPO kebun lain.

- penelusuran balik (traceability) dapat dilakukan hanya sampai PKS.
- Klaim: "Contains only RSPO Certified Sustainable Palm Oil"





MASS BALANCE (Lamp. 4)

 perdagangan/perjalanan CSPO dimonitor secara admistratif disepanjang rantai pasok. CSPO tercampur dengan non-CSPO dengan jumlah keseluruhan terdaftar (UTZ CERTIFIED). Total CSPO sampai ke pengguna akhir sesuai dengan volume CSPO yang diproduksi.

- Klaim: "Supports the production of RSPO Certified Sustainable



BOOK AND CLAIM (Lamp. 5)

- CSPO diperdagangkan melalui sertifikat produk (elektronik). Satu sertifikat eq. dengan 1 ton CSPO.

- pengguna akhir membeli minyak sawit pada suplier minyak sawit terdekat sejumlah sertifikat yang dibeli.
- PKS yang bersertifikat RSPO menjual minyak sawit ke pasar maksimum sebesar kapasitas PKS.
- penelusuran balik (traceability) dapat dilakukan hanya sampai
 PKS penghasil CSPO tanpa melibatkan seluruh rantai pasok
- Klaim: "Supports the production of RSPO Certified Sustainable Palm Oil"





MB

S

IP

BC





FAKTOR KONVERSI TBS KE CPO

Definisi Rendemen:berat minyak yang diperoleh
berat buahX 100%Faktor berpengaruh:-jenis bahan tanam (dura atau tenera)
-umur tanaman
-waktu panen
-managemen





DURA TERPILIH

(sumber bunga betina)



PISIFERA TERPILIH (sumber bunga jantan)

Exocarp

Inti atau Kernel

Cangkang atau Shell

Sabut atau Mesocarp

100 % TENERA (benih unggul)

X



Beberapa cara penetapan nilai konversi (rendemen atau OER):

- Pengambilan contoh secara statistika, kemudian ditentukan secara laboratorium rendemen.
 Setiap penyerahan buah ditentukan rendemen.
- 2. Nilai konversi (rendemen) tertentu (default value):
 - berdasarkan empiris

AD

- 3. Penyempitan kesalahan penetapan rendemen tertentu:
 - Menejer Kelompok (Group Manager) memilih anggota kelompok berdasarkan jenis bahan tanam dan tahun tanam.
 - Menejer Kelompok mencantumkan cara penentuan nilai rendemen (default value) dalam dokumen yang harus disetujui calon anggota.
 - Nilai rendemen (default value) berdasarkan jenis bahan tanam dan umur tanaman.

TERIMA KASIH









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1	2000	1,166,758	588,125	2,403,194	4,158,077	1,905,653	1,460,954	3,633,901	
	2001	1,561,031	609,947	2,542,457	4,713,435	2,798,032	1,519,289	4,079,151	
	2002	1,808,424	631,566	2,627,068	5,067,058	3,426,740	1,607,734	4,587,871	
1	2003	1,854,394	662,803	2,766,360	5,283,557	3,517,324	1,750,651	5,172,859	
	2004	2,220,338	605,865	2,458,520	5,284,723	3,847,157	1,617,706	5,365,526	
1	2005	2,356,895	529,854	2,567,068	5,453,817	4,500,769	1,449,254	5,911,592	
1	2006	2,636,425	696,699	2,741,802	6,074,926	5,130,635	1,935,826	6,324,346	
1	2007	2,857,777	717,803	2,849,481	6,425,061	5,431,096	1,964,017	6,756,870	
	2008	3,079,129	738,906	2,957,161	6,775,196	5,870,626	2,060,625	7,189,393	
	2009*)	3,300,481	760,010	3,064,840	7,125,331	6,310,155	2,159,429	7,621,916	
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1	2005	2,356,895	529,854	2,567,068	5,453,817	855,146	318,836	1,300,550	



Kelemahan pembangunan perkebunan kelapa sawit swadaya;

Berdasarkan apa yang di lihat (kurang bimbingan teknis)

- Sebagian besar tidak memahami peraturan yang berlaku
- Sebagian besar tidak sesuai dengan GAP (good agriculture practise)

Hasilnya ---Praktek serampangan dari pembangunan perkebunan kelapa sawit swadaya berdampak kepada kerusakan lingkungan dan produktivitas petani swadaya yg rendah

6





Identifikasi HCV dan Dampak Sosial pada petani swadaya

- Cara mengechek HCVF-nya pake toolkit HCVF yang disederhanakan. Form merupakan lampiran dari NI – RSPO P n C untuk petani swadaya.
- Penilaian dapat dilakukan mandiri oleh Petani swadaya yg akan membukan kebun (7.3) atau petani menilai HCV pada kebun yang sudah ada (5.2).
- Identifikasi dapat dilakukan oleh ahli HCV dan SIA atau Kelompok/Asosiasi petani atau petani dengan sendirinya yang mana telah mendapat arahan dari instansi pemerintah terkait atau LSM sosial/lingkungan yang merupakan anggota RSPO.









World Cafe of Steering Group (23/02/2010)

WORLD CAFE 1: FINANCE of CERIFICATION for SMALLHOLDER

Questions to answer:

- 1. What are the direct and indirect costs of certification of smallholder FFB production (quantify, if possible)?
- 2. What are the potential sources or funding mechanisms/models that could support certification of smallholder production of FFB?
- 3 What are your specific recommendations to RSPO EB to provide financial support for certification of smallholder production of FFB?



ROUND 2 QUESTION: What are the potential sources or funding mechanisms/models that could support certification of smallholder production of FFB?

- 1) Premium of origin oil
- 2) Certification 'mark'
- 3) Retail premium
- 4) Smallholder pay levy
- 5) Government paying for training costs:
- 6) Escrow fund/outside support (matching grant)
- 7) External funding: commercial loans of committed banks/ international donor
- \rightarrow WB, HSBC (private & government)
- 8) Internal funding: generated from members
- 9) Micro finance
- 10) Carbon credit
- 11) Direct grants from international donor/institutions
- 12) Committed financing self financing
- 13) Setting-up oil palm smallholders Cooperative

ROUND 3 QUESTION: What are your specific recommendations to RSPO EB to provide financial support for certification of smallholder production of FFB?

- 1) Increase productivity by cutting the interest
- 2) Preferential bank loans:
- 3) Threshold size: RSPO can engage to the mills for group who has over 300ha
- 4) Conduct dialogue with farmers to follow certification process
- 5) Finance training for the smallholders
- 6) New funding (POPSI, GTZ)
- 7) Set up Escrow funds (Trust)
- 8) Generate donor funds: Link up with existing program to agricultural programs (additional funding)
- 9) Market development in China and Europe
- 10) NI to be institutionalized mandate to seek funding, capacity building/training
- 11) RSPO EB seeks funding to commission working group (in regards to GA Resolution)
- 12) Set up escrow fund for working group
- 13) Develop smallholder mobilization funding modalities: rules in place in order to use the fund effectively.
- 14) Costs for improvement (long term) after certification
- 15) Develop ToR for the working group



	Solidaridad
Outline	
 Introduction Solidaridad 	
 Facts on oil palm smallholders 	
Palm Oil Producer Support Initiative - POPS	51
 Programme description 	
 Applications 	
• Examples	



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Tribal communities and plantation workers, Sarawak



• 100 tribal community smallholders

Solidaridad

- 1,500 plantation workers
- Linkage to Keresa: RSPO-certified palm oil mill with international clients



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RSPO Certification: What's in it for Smallholders, economically and financially?



K.llangovan, Felda Agricultural Services Sdn Bhd,



















Smallholder Structure in Malaysia

- Farmers of older age group (> 55 yrs)
- Need additional effort and resources
- Unsure direct benefits to SH
- Difficult to implement effective GAP as most farms are small (< 2.0 ha)

ę	Smallholders (all) age group				
	Age Group	%			
	< 26 years	7.0			
	26 – 35 years	3.0			
	36 – 45 years	11.0			
	46 – 55 years	22.2			
	56 – 65 years	25.8			
	> 65 years	31.0			
	Total	100			

3.82 2.32 1.66 4.91 2.38 4.37 0.91

Average landholdings of Smallholders by Agency

Smallholders (oil palm) income (RM/mth)

Income	Status	Respondents (Number)	%	I	<u>Category</u>	Individuals	Area (ha)	
< RM256	Very poor	6,897	16%	I	Federal Gov. schemes			
	/ .				FELDA	90,511	345,942	
RM256 - 510	Poor	13,360	31 %	Ī	FELCRA	61,678	143,123	
RM511 - 1,200	Fair	15,337	36 %	Ī	RISDA	24,472	40,596	
				I	State schemes			
RM1,201 - 2,000	Comfort	4,173	10 %	ĺ	KESEDAR	1,148	5,640	
				I	SALCRA	17,826	42,337	
> 2,000	Well	2,968	7%	Ī	SLDB	2,612	11,427	
Total		42,735	100%	Î	PPNG PERAK	1,009	922	















3 1A. Higher yield, Lower cost & sustainable resources

Principle 4 : Use of appropriate GAPs

- 4.1 Prosedur operasi
- 4.2 Kesuburan tanah
- 4.3 Amalan mengawal hakisan/degradasi tana
- 4.5 Kualiti dan kebolehdapatan air
- 4.6 Pengurusan Perosak Bersepadu (IPM)
- 4.6 Penggunaan Agrokimia
- 4.7 Pelan keselamatan kerja
- 4.8 Latihan kepada kontraktor, pekerja, pekebun ke

3.10.1	Better enviro	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ent qu	Janty	
. Oil palm cultivation - Affecting Environment					
Stage	Main Contributor	Human Health	Ecosystem	Resources	
Nursery	Poly bags, Transportat	Ö	Ö	Ö	
Plantation	Fertilizers, Diesel, LUC	Ö	Ö	Ö	
Milling	Without biogas capture :- POME, Boiler Ash.	Ö	Ö		
Milling	With 85% biogas capture: - Boiler ash		Ö		
Refining	Transportation Fuel	Ö	Ö	Ö	
Fractionation	Energy	Ö	Ö	Ö	



		Fruits		
Fruit Component	Outer	Middle	Inner	
Fruit (g)	9.60	7.42	6.16	
Mesocarp (g)	7.89	5.61	4.35	
Shell (g)	1.07	1.11	1.08	
Kernel (g)	0.64	0.71	0.73	Sec.
Mesocarp/fruit (%)	82.02	75.40	70.51	79
Kernel/fruit (%)	6.77	9.68	11.80	2010
O/DM (%)	78.81	79.33	78.74	
O/WM (%)	48.68	48.12	44.28	
F/B (%)	26.53	17.33	14.05	
O/B (%) (OER)	10.78 (50%)	6.36 (30%)	4.33 (20%)	21.47 (100%)
K/B (%) (KER)	1.75	1.70	1.70	





3.1C. Better social living

P 6 : Responsible Consideration of Employees & Other Individuals

- 6.1Social impacts assessment
- 6.2 Transparent of communication
- 6.3 Handling Complaints & grievances
- 6.4 Compensation to land
- 6.5 Pay & condition for employees
- 6.6 Rights to join union
- 6.7 Child labor
- 6.8 Discrimination
- 6.9 Sexual harassment
- 6.10 Deal fairly & transparently
- 6.11 Contribution to Local sustainable dev.



3.2. Financial benefits

- 1. More or less assured income due to budgeted expenditure of operations
- 2. Better yields resulting in higher profit
- 3. Better market access and possible premiums for CSPO





- 3.1 There is an implemented management plan that aims to achieve long-term economic and financial viability.
- 3.1.1 Annual budget with a minimum 2 years of projection shared with Smallholders

3.1.2 Annual replanting program projected for a minimum of 5 years with











5. CONCLUSION Smallholders will benefit from RSPO Certification under the Group Certification Many smallholder has benefitted from the implementation of GAPs The economic benefits tend to be more certain than the Financial benefits There are some inherent constrains in the smallholder structure in Malaysia, especially on the independent smallholders Currently there are some structures to resemble an ICS for Malaysian smallholders The ICS has to be resourceful and determined to ensure Smallholder certification as the returns are of long term nature immediate monetary benefit is very crucial to speedup smallholder certification















MISSION STATEMENT (4P1S)

We shall collectively build a successful Plantation business that is solidly founded on the following 5 core principles:

•Our People: Our Most Important Asset

Integral to Keresa's business, our People shall always enjoy good quality of life and be empowered to contribute their best to Keresa Plantations.

•Our Produce: The #1 Reason We Are Here

Keresa Plantation will always be among the leading producers of high-yielding Oil Palm FFB and Palm Oil in Sarawak, specifically, and Malaysia, in general.

Our Processes: The Heart of Our Business

At Keresa Plantation, we shall all adhere to and comply with our Standard Operating Procedures and business processes to ensure unparalleled efficiencies.

•Our Profitability: The Key to Our Success

Our responsibility is to ensure Keresa Plantation offers its shareholders and its stakeholders the best margins in our Industry.

Our Sustainability: Our Future

From the environment, to our resources, to our business people -- we apply sustainable business practices everywhere, ensuring a Green Keresa.

JOURNEY TOWARDS RSPO

- Keresa Plantations and Mill first steps towards sustainability was realized with the commitment of the senior management to be a member of RSPO.
- RSPO approved the company's membership on 03 June 2009. This marked an important landmark and set a new vision for Keresa Plantations to be a responsible producer of crude palm oil.
- Keresa embarked on its RSPO implementation on August 2008 by conducting a full independent review of the current operations against the RSPO Principles & Criteria.
- Keresa was recognised to meet the RSPO standards by independent auditors on October 2010. The certification scope covers CPO Mill, Keresa Mill, and the supply base from both our own plantations and the neighboring indigenous smallholders.
- Our ambition is to demonstrate that our journey towards more responsible practices will provide a better environment for our people to work and live in.





Longhouse	Distance From KPSB (KM)	% send FFB to KMSB
Tuai Rh. Majang	5	95 %
Tuai Rh. Anchai	3	100 %
Tuai Rh. Sa	8	100 %
Tuai Rh. Lichong	9	100 %
Tuai Rh. Ballrully	9	100 %
Tuai Rh. Nuga	13	95 %
Tuai Rh. Mabong	12	100 %
Tuai Rh. Slan	16	95 %
Tuai Rh. Chawong	8	100 %
Tuai Rh. Embi	8	100 %
Tuai Rh. Jam	18	90 %
Tuai Rh. Muking	12	100 %
Tuai Rh. Joseph Panting	10	85 %
Tuai Rh. Robin Ro	20	50 %



Introduction to the pilot KSGS

- The motivation of the G.S is to be able to demonstrate a model for sustainable development, which is based on a business-community partnership.
- G.S Team is to ensure that the G.S will certifiable under the RSPO Certification System for Independent Smallholder.
- The certified FFB sold under the G.S will be of interest to RSPO –certified mills & the opportunity to increase the volume of traded certified CPO.
- Also design ways to demonstrate the benefits of the certification process & to communicate this to producers involved in the group







Scheme Membership

- Open to any smallholder, producers with an aggregate area of production that is less than 40 ha
- Identified by the group scheme leader as meeting the group scheme minimum requirement.
- No limits to the numbers of member within the group scheme.

KSGS Member Scope

- Send FFB Production to Keresa Mill Sdn Bhd
- Oil palm planting below 40ha(plantation)
- · Commitment to increase oil palm quality
- Commitment to learning & agree to follow code of conduct procedure
- · Land title available and no dispute
- MPOB license (Valid)
- Not planting at the HCVF Area
- Avoid planting at peat area & sloping area (Terracing)
- Using fire -2 ha in one time
- Documented all the important document









External & Internal Training

2010-2011 Training program

Nature Training	Date	No. Participant	Ву
ERP for chemical spillage	November 2010	27	KPSB
Chemical Waste Management	December 2010	30	KPSB
Tunas program	January 2011	48	MPOB
Basic OSH	January 2011	30	KPSB
Soil Fertility	March 2011	30	KPSB
Soil Erosion	April 2011	28	KPSB
BMP	April 2011	23	KPSB
Chemical Handling	May 2011	21	KPSB
Selective Spray & Thinning	May 2011	21	KPSB
Compliant & Grievances from Producer	July 2011	30	KPSB





Farm Quality Inspection



- All audit and quality inspection record will be recorded in the member records.
- Any corrective Action Request raised by the auditor will be compulsory to be addressed or members will be sanctioned as detailed in the Internal Control Regulations.















	er Assista For Smallh	
No	No Of Smallholders	Total Cost/ RM
1 st Scheme	35	46,250.00
2 nd Scheme	10	24,512.50
3 rd Scheme	8	18,037.54
4 th Scheme	9	16,940.00

FERTILIZER ASSISTANCE SCHEME FOR SMALLHOLDERS



2012 Program for Smallholders Year Expenditure /Program Estimate Cost (RM) Construction of chemical store for each smallholder 300 / person

	Construction of chemical store for each smallholder	300 / person
201	2 Construction of one chemical mixing facility for smallholder (KSGS Member)	800
	Fertilizer Assistant Scheme 2012	210,000
	More BMP advisory, training & demo for smallholder	400
	Keresa Smallholder Group Scheme – Other Long House	Rh Lichong , Rh Ballrully & Rh Mabong


COMMUNITY TOTAL EXPENDITURE				
Year	Community-Material/ Manpower/ Labour	Events	Total	
2009	RM 27,390	RM 10,220	RM 37,610	
2010	RM 10,012	RM 11,423	RM 21,435	
2011 (as of Sept)	RM 28,515.82	RM 35,259.89	RM 63,775.71	

Smallholders Social Impact & Aspect Assessment



• The result from interviews had uncovered some issues as highlighted by the smallholders.

SIA			
Main issues	Action by Keresa		
Cost of fertilizer, pesticide & Herbicides and seedling is a heavy burden	•Keresa develop Nursery •Fertilizer Assistance Scheme		
Poor road condition(Their farm)	•Some smallholders request for assistance from the company by renting tractors with minimal payment		
Communication between KPSB & Smallholder	•Conduct smallholder meeting twice in year •Compliant & Grievance Form		
Lack of Information and guidance	 Keresa Open Day Internal training, External training, demo and advisory Keresa Smallholder Group Scheme 		











































	GreenF	alm Products	BOOK &CLAIM
Market overviev crude PALM OIL CRUDE PALM K 2009 2010			PKE Ites available
Buying - Live Bids Volume 3850	Stelling Price Price \$2,50 \$3,00 \$4,20 \$4,20 \$4,50 \$4,70 \$4,80 \$4,80	Last point failed Cartificates Account Place your bid Last 2009 2010 2011 2012 2 trade: \$3.00 \$2.88 \$12.01 \$0.00 \$	CRUDE PALM KERNEL OIL
	\$11.00 \$11.10 \$11.20 \$11.30 \$11.40	Which year would you like to trade in? •	or? like per certificate? USD \$
Most Recent Trade		A brokerage fee of \$2.00 per certificate and an RSPO d	
Date	Volume	added to your purchase price	when matched
14/07/2011 14/07/2011	5,000 530	Place a new bid	
14/07/2011	530		
14/07/2011	4/0	Your available credit limit is	s \$100,000
12/07/2011	500	Please note: You can withdraw your bid until part or all of If your bid is matched or part matched, that trade is binding ar	

















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- List of plots of group members with year of purchasing and initial planting of oil palm including changes in ownership, land title and land use
- Group management educates on GMP and monitors implementation on HCV management plan
- CB checks
 - Meeting report: correct process?
 - Management plan: adequate?
 - Implementation of management plan

Simplified HCV and SEIA

Slide 7

FUNDING FOR INDEPENDENT SMALLHOLDERS CERTIFICATION

Integration Research and Extension Division Malaysian Palm Oil Board

1



District	No. of Smallholder	Hectarage
Johor	65,813	201,017.71
Kedah	4,098	21,091.17
Kelantan	718	3,209.92
Melaka	1,936	9,379.11
Negeri Sembilan	3,693	19,333.99
Pahang	7,790	36,350.05
Perak	32,992	98,280.15
Perlis	8	57.65
Pulau Pinang	1,553	8,486.25
Selangor	17,845	38,543.26
Terengganu	1,895	8,413.27
Total Peninsular	138,341	444,162.53
Sabah	24,852	170,642.59
Sarawak	11,982	66,166.40
TOTAL	175,175	680,971.52



Characteristic	Profiles
≻ Age	Average 54.6 yrs old, 66.6% > 50 yrs old
Education	Primary (49.6%), secondary (34.1%), tertiary (8.9%) and 7.4% education less
Family size	Average 5.6 persons
Farm employment	Full-time (55.6%), part-time (28.9%), absentee owner (15.5%)
≻ Farm size	Average 2.6 ha, < 4ha (88.9%)
➢ Soil type	Inland (61.5%), peat (21.5%), alluvial (17%)
 Source of seedling (nursery) 	Govt. (50.4%), private (24.4%), estate (14.1%)
> Average FFB Yield	15 t/ha/year



SPOC was launched by YB Minister KPPK on 30th November 2009

✓ 2 main components of SPOC

> Certification: GAP / MPOB CoP / RSPO certification

Establishment of cooperative

Objectives:

- ✓ Increase productivity and quality of FFB through certification
- ✓ Cooperative as vehicle for group activities eg. FFB marketing, fertilizer credits and will bear cost of certification in future











SUSTAINABLE PALM OIL CLUSTER 2011						
	Number of	Oil palm	Establishment	Cooperative		ted SPOC ember
Location/Districts	Smallholder (SH)	area (Ha)	of Cooperative	Membership (50%)	GAP (80%)	CoP / RSPO (30%)
Tongod, Sabah	1,230	4,920	13/10/2010	615	984	295
Saratok, Sarawak	544	1,870	1/12/2010	272	435	131
Kunak, Sabah	910	8,205	13/12/2010	455	728	218
Jasin, Melaka	912	3,824	20/12/2010	456	730	219
Kluang Utara, Johor	5,689	19,542	6/1/2011	2,845	4,551	1,365
Belaga, Sarawak	511	1,191	18/1/2011	256	409	123
Kinabatangan, Sabah	3,648	22,104	16/2/2011	1,824	2,918	876
Tawau, Sabah	1,644	11,202	8/3/2011	822	1,315	395
Kulaijaya, Johor	2,355	7,065	16/4/2011	1,178	1,884	565
Kuala Selangor Selatan, Selangor	2,683	5,173	10/5/2011	1,342	2,146	644
Temerloh, Pahang	1,185	6,001	5/7/2011	593	948	284
Beluran, Sabah	4,701	26,917	11/7/2011	2,351	3,761	1,128
Bera, Pahang	2,350	9,350	11/10/2011	1,175	1,880	564
Note : Percentage TfO TAU perative me number of GAP member	mbership a 28,362 a	127,36 re from th g n	umber of smallholders	while perce l Asj&A r	Col 22,689 0	member is 6;807

FUNDING FOR INDEPENDENT SMALLHOLDER CERTIFICATION

- 1. SHORT TERM
 - Grant from government
 - MPOB operation budget

2. LONG TERM

Funded by cooperative

ESTIMATED COST OF PREPARING FOR RSPO CERTIFICATION

No	Item	Cost (RM)
1	Pre-survey to determine the level of GAP practice among SH	5,000
2	Training for smallholders (SH)	12,000
3	Assistance for SH to improve GAP	48,000
4	Audit Fee	70,000
5	Incidental cost	6,000
	Total	141,000





ANNEX III DISCUSSION NOTES
14 November 2011 (Jakarta, Indonesia)

Session 1 Organising Independent Smallholders and the role of the Group Manager

- What is the motivation/incentive for anyone/ any organization wanting to become a Group Manager?
- •
- The Group Manager and/or their personnel must have adequate knowledge of the requirements of oil palm production, the RSPO Standards, etc. Too much to ask?
- How to ensure that the Group Manager has sufficient resources (e.g. human, financial, physical) to enable effective management of Group Certification?
- The Group Manager must have the capacity to control, monitor and evaluate all members pertaining to their compliance to the RSPO requirements including communicating with them and visiting them at the required frequencies.
- How does the group manager ensure all formal and prospective members understand the relevant RSPO Standards (training needs, communication strategies)?
- How do the Group Manager and/or their personnel ensure that there will be no conflict of interest that may affect their capacity to meet the requirements for Group Manager?
- How should the relationship between Independent Smallholders and Group Manager (contractual, etc) be forged?
- How can the costs be reduced (both for Group Manager to become a member of RSPO as well as for certification)
- How can the Group Manager ensure that the group marketing system (if any) for the group is mutually fair and transparent to enable the securing of raw materials or trading of the group members" collective produce, or setting-up of an equivalent arrangement?
- How should these rules be developed (rules for purchasing and selling within the group, rules for claims of RSPO certified, dissemination of markets, and price information and related logistics (i.e. transportation to mill etc)?
- Can the Group Manager ensure that the total of all sales and claims of RSPO certified FFB production from group members does not exceed the total certified FFB production of the group in its entirety?

Most important question

What are the immediate steps that RSPO should take to tackle the above?

Isu	Solusi	Cadangan Untuk Tindakan RSPO
1. Motivasi menjadi GM? Siapa kah KK ini?	 (KK mestilah sebuah organisation) Yang punya DO (middle man) yang ada hubungan baik dengan fabric; can be a cooperative, middle man, individual Cooperative maybe the best – because it already have peraturan sendiri SPKS Setempat Anggota kelompok Orang yang mempunyai kemampuan managerial Mendapat dokongan/ setujui oleh anggota Harus ada bayaran/ imbalan menjadi KK Need for KK size (1 person or 5 person) – tergantung kepada kebutuhan Incentive: a. Orang sendiri – membangun desa b. Secure material supply c. Bayaran menjadi KK – berdasarkan penjualan TBS berdasarkan kesepakatan bersama 	Membangun kapasiti GM Latihan Module Exchange program Mewujudkan projek pilot
2. Pengetahuan dimiliki GM?	 Mengenali sawit Mengenali pengurusan, administration, budidaya (cultivation) Knowledge on RSPO, certification etc Memahami masalah-masalah pokok petani Level pendidikan yang memadai (komunikasi, computer, IT, etc) Beretika 	Capacity building
3. Sumber daya yang cukup di GM?	 Kewangan – tidak ada konsekuensi GM tidak ada modal Berkebolehan memainkan peran administrasi untuk kelompok Harus ada kantor secretariat (telpon, fax dan internet, peralatan pejabat) Lengkap dan memiliki kapasitas GM 	Generic template untuk kantor (ICS) Capacity building

	· · · · · · ·	
	melakukan evaluasi, monitoring anggota, komunikasi dengan anggota, mengunjungi anggota (membolehkan ICS dilaksanakan dengan mudah	
4. Mengelola konflik kepentingan	 Personel di GM harus mendeklerasi konflik kepentingan dan asets Tidak memonitoring ladang sendiri atau milik keluarga Harus disosialisasikan kepada anggota 	RSPO to develop Code of Conduct for GM
5. Hubungan GM dengan petani? Contract?	 Harus ada anggaran dasar dan anggaran rumahtangga/ peraturan Perjanjian bertulis diantara anggota dan GM 	Menyediakan template kontrak yang berisi keperluan minima untuk GM
6. Biaya keanggotaan dan certification RSPO?	 Mengurangkan kadar fee untuk petani swadaya (Tindakan RSPO) Mengecualian bayaran (untuk satu jangka waktu selepas menjadi anggota RSPO) 	Certification costs – RSPO to set aside fund to facilitate/ support certification RSPO to lobby for CBs to reduce fees for SH certification
7. Memastikan system pemasaran saling transparent?	• Terkait dengan soalan no 6	
8. Bagaimana aturan pembelian harus dibangun? Claim terhadap diseminasi di pasar? Informs harga/ logistic, transportation?	 Dibina secara konsultansi dengan anggota dan secara consensus dan dipersetujui dari awal menjadi anggota kelompok Harus ada jangkamasa untuk mereview point di dalam peraturan yang ada 	
9. Total penjualan FFB tersertifikasi tidak melebihi kapasitas dari kebun?	 Harus ada maklumat keanggotaan dan details kebun Harus diverifikasi Harus diupdate 	

Issues discussed/mentioned:

- 1. Motivation(s) for an organisation/individual to be Group Manager (GM) could be FINANCIAL gain, RECOGNITION.
- Perhaps a service provider which sets up a new business of providing GMs to groups? Or mills, and creating a new business opportunity of buying certified FFB and converting to certified CPO. (e.g. Cargill states that there are corporate consumers which states preference for CPO sourced from smallholders) *RSPO to carry out market research to determine the demand of smallholders CPO*
- 3. GMs could also be borne out of idealism; an idealist who is enthusiastic to help their own people, out of moral obligation, or satisfaction.
- 4. Government bodies as GM?
- Is it the responsibility of RSPO-certified mills to ensure their supply bases are certified? (Answer is YES but leads to Clause 4.2.4 which has some disagreement – see next item)

RSPO to support the certification of smallholders as it is a huge responsibility of mills, especially for those which are not of big corporations

- Clause 4.2.4 which states "all <u>associated</u> smallholders" but needs to be clarified as there are disagreements whether it includes or excludes INDEPENDENT smallholders. *RSPO needs to get this clarified*
- 7. One of the probable funding mechanism to look into: IDH (Danish company that aims to invest to make commodities sustainable)
- 8. Relationship between smallholders and the GM: there should exist an internal control system to ensure that GM is doing a good job. ***RSPO to ensure that in the agreement between the GM and the farmers there should be an insurance that the farmers do not get oppressed***
- 9. The GM ideally should be one of them, however the capacity required to achieve the criteria of GM is quite high.
- 10. It was mentioned by Bambang that the farmers usually would want a GM who will represent their interest (best prices, etc.) therefore, it does not matter whether the GM is an 'insider' or an 'outsider'.
- 11. Reduction cost of certification as "free things would not be valued" thus membership fee is required, but could be reduced.

15 November 2011 (Jakarta, Indonesia)

Session 2

CONVERSION OF FFB TO CPO

- 1. What kind of conversion factor is required from FFB to CPO? Are there regional/ national variations?
- 2. What are the changes required in the RSPO Supply Chain mechanism to enable independent smallholders to become part of the RSPO system?
- 3. Which of the RSPO supply chain options (segregated, mass balance or book & claim) offers the best prospects?
- 4. What are the immediate steps at RSPO should take?

DETERMINING THE SCOPE OF SIMPLIFIED HCV ASSESSMENT/ SIMPLIFIED EIA/SIA

- 5. The simplified HCV assessment protocol already exists for Indonesia. Is it enough for the purpose of worldwide use for independent smallholder certification?
- 6. If not, what elements of the HCV assessment need to be modified to suit the needs of group certification of independent smallholders?
- 7. Who should/can carry out the simplified assessment? What are the training needs?
- 8. Is there a need for simplified EIA/SIA assessment?
- 9. How can the HCV assessment be better integrated with EIA/SIA?

10. What are the immediate steps at RSPO should take?

FUNDING FOR INDEPENDENT SMALLHOLDERS CERTIFICATION

- 11. For which elements are the funds needed? (e.g. training, membership fees, certification fees)
- 12. In what form should the funds be and given to whom (group manager or smallholders?)
- 13. Where should / could the funds come from?

14. What are the immediate steps at RSPO should take?

No	lsu	Solusi/Diskusi	Proposal untuk tindakan RSPO
1	Konversi FFB – CPO: • %? • IP, MB, SG, B&C	GreenPalm: Baik untuk petani swadaya. • Ada satu angka rendemen yang tetap untuk digunakan (19% – 20%) untuk petani • Ditetapkan oleh GM dan fabrik atau dengan pemerintah • Isu timbul bila ada percampuran superior seeds dan seeds yang lama • Faktor masa mendapatkan bibit sawit juga menjadi isu **Persoalan berkait kualiti dan sumber bibit mempengaruhi total produksi petani; justeru penetapan TBS sukar untuk dibuat secara generic. ** Dokementasi perolehan bibit sawit dari pusat pembibitan perlu diperjelaskan prosesnya (supaya dapat mengatasi masalah yang dihadapi oleh sesetengah petani yang tiada sertifikat)	 Panduan untuk petani swadaya dalam menggunakan sistem ini Merekemen RSPO kepada Greenpalm supaya ada sertifikat khusus untuk kategori petani swadaya

2	HCV Assessment (P&C 5.6, 7.2) • Adakah protocol ID sudah mencukupi sebagai rujukan generic?	 NI Indonesia boleh digunakan sebagai referensi utama untuk dokumen generic Kandungan untuk SEIA perlu ditambahbaik Untuk kebun baru (NPP) yang dibangun secara berkelompok harus mengikuti prosedur identifikasi HCV seperti perusahaan besar 	 RSPO perlu membentuk satu tim untuk HCV bagi petani swadaya bagi tujuan generik
	 Siapa boleh buat HCV Assessment? Apakah perlu SEIA? 	 Boleh dilakukan oleh: consultant (tapi kosnya mahal) LSM (member RSPO) & Pendamping petani yang kompeten HCV Assessor Di dalam checklist dalam ID Document sudah ada cuma perlu ditambah itemnya, khususnya item SEIA 	 RSPO menyediakan senarai HCV Assesor untuk petani swadaya Tambahan untuk tindakan tim HCV Generik
	 Bagaimanakah integrasi HCV – SEIA? 	Sudah dijawab	

	1	1	1
3	Dana untuk sertifikasi smallholders ● Element yang memerlukan dana ○ Pelatihan ○ Fee	 Kos-kos yang memerlukan dana bagi mensertifikasi petani swadaya: Yuran anggota RSPO Sertifikasi (bayar kepada CB) Pelatihan (dalam bentuk beberapa kurikulum) Pembentukan Ketua Kelompok dan stafing ICS Admin & operasi (HCV, SEIA, Management Plan, assessment Wilayah etc) 	 Fee menjadi anggota RSPO dimansuhkan untuk kelompok petani swadaya DAN/ATAU Di kurangkan jumlahnya
	 Dalam bentuk bagaimana dana disediakan dan untuk siapa? 	 Dana sokongan diberikan kepada Group Manager. Harus ada dokumentasi yang propor GM perlu mengemukakan kertas proposal untuk memohon bantuan dana dari RSPO Keperluan anggota harus dikemukakan melalui GM 	
	Dimana dana bisa diperolehi	 Pemerintah (menanggung kos pelatihan) Pabrik yang berkepentingan Pasar (market) Perusahaan Sumber dana international (WWF, Norway, GIZ) Yuran anggota kelompok 	

Konversi TBS ke CPO

Faktor yang mempengaruhi konversi TBS ke CPO [nasional dan regional]. Perubahan yang perlu dilakukan dalam rantai pasokan RSPO? Apakah pilihan rantai pasokan yang memberikan tawaran yang lebih baik bagi petani?

Langkah-langkah yang harus dilakukan oleh RSPO?

Penjelasan dari pak Asril sudah cukup jelas dan dapat menjadi panduan. OER diperlukan bagi petani skema dan swadaya karena sertifikat dinyatakan dalam bentuk CPO. Di Green palm sertifikatnya ekuivalen dengan CPO.

Rendemen digunakan untuk semua model supply chain.

Direkomendasi ke RSPO

1. Diperlukan range default value [17-22%, rata-rata 19.5%] sebagai rendemen global untuk petani kecil [secara teori]. Value untuk rendemen ini harus adil bagi PKS dan petani.

2. Masuk ke pilot project untuk menentukan rendemen.

3. Expert group untuk studi konversi rendemen [jika diperlukan]. Perlu dicek legal framework tentang rendemen, bila ada mengikuti framework ini dan bila tidak ada mengikuti default value.

Penentuan HCV/SIA/EIA yang sederhana

Indonesia memiliki checklist sederhana untuk menilai HCV/SIA/EIA. Apakah checklist ini cukup untuk digunakan secara global?

Rekomendasi ke RSPO

1. RSPO menyusun generic template checklist menilai HCV/SIA/EIA dengan mengadopsi checklist yang dibuat Indonesia.

2. Petani/kelompok tani melakukan self-assessment yang difasilitasi oleh pihak ketiga [NGO, pemerintah] kemudian diverifikasi oleh CB.

3. Menjadi bagian dari pilot project untuk penilaian sederhana tentang HCV/SIA/EIA

Pendanaan Sertifikasi Petani Swadaya

Komponen biaya yang diperlukan untuk melakukan sertifikasi untuk petani swadaya:

1. Persiapan untuk melakukan pelatihan dan pembentukan organisasi.

2. Biaya pelaksanaan, contoh: pelatihan yang mencakup pelatihan, biaya sertifikasi.

3. Biaya untuk mempertahankan yang sudah dicapai setelah sertifikasi

Pendanaan sebaiknya diberikan untuk PIC, contohnya Group Manager. Harus ada mekanisme akuntabilitas yang diatur di dalam Group.

Langkah apa yang harus diambil oleh RSPO

1. IFC sekarang sedang berdiskusi untuk mempercepat mekanisme funding yang berasal dari penjualan CSPO di pasar.

2. Klarifikasi mengenai definisi "associated smallholders" di dalam klaus 4.2.4. Apakah "associated smallholders" termasuk petani swadaya.

3. RSPO harus mendorong komitmen dari pembeli untuk membantu pendanaan untuk sertifikasipetani swadaya.

4. RSPO harus mengatur sistem funding yang dapat mendorong sertifikasi petani swadaya yang sustainable. Sehingga tidak hanya mengandalkan dari donasi.

5. Melakukan pilot project untuk sertifikasi petani swadaya. Harus menentukan halhal signifikan yang akan dipelajari.

6. Beberapa hal yang harus dipertimbangkan:

- Apakah memungkinkan agar sertifikat diberikan untuk FFB (khusus untuk petani swadaya)?

- Apakah ada pembeli yang mau membeli sertifikat FFB daripada CPO?

7. RSPO harus menentukan jumlah default untuk non-oil revenue (Tankos).

17 November 2011 (Port Dickson, Malaysia)

Session 1 Organising Independent Smallholders and the role of the Group Manager

- What is the motivation/incentive for anyone/ any organization wanting to become a Group Manager? Why would anyone want to become a Group Manager? Who should become a Group Manager?
- The Group Manager and/or their personnel must have adequate knowledge of the requirements of oil palm production, the RSPO Standards, etc. Are there sufficient people/organization in this country/region with the capacity to become Group Managers?
- How to ensure that the Group Manager has sufficient resources (e.g. human, financial, physical) to enable effective management of Group Certification?
- The Group Manager must have the capacity to control, monitor and evaluate all members pertaining to their compliance to the RSPO requirements including communicating with them and visiting them at the required frequencies.
- How does the group manager ensure all formal and prospective members understand the relevant RSPO Standards (training needs, communication strategies)?
- How do the Group Manager and/or their personnel ensure that there will be no conflict of interest that may affect their capacity to meet the requirements for Group Manager?
- How should the relationship between Independent Smallholders and Group Manager (contractual, etc) be forged? How can the interest of respective parties be protected?
- How can the costs be reduced (both for Group Manager to become a member of RSPO as well as for certification). How can other costs be reduced (cost of preparation for certification, training, etc.)
- How can the Group Manager ensure that the group marketing system (if any) for the group is mutually fair and transparent to enable the securing of raw materials or trading of the group members" collective produce, or setting-up of an equivalent arrangement?

Most important question

What are the immediate steps that RSPO should take to tackle/facilitate the above?

Group 1

lsu	Cadangan	Cadangan Untuk Tindakan RSPO
 Siapa yang harus memainkan peranan sebagai Ket Kumpulan ir 	(<i>, , ,</i>	 Menyediakan teknikal assistant Hubungan baik dengan GM Meningkat kapasiti kawalselia
2. Motivasi menjadi GM	 Supply of FFB Training needs Peningkatan pendapatan untuk masyarakat 	
3. Pengetahua dimiliki GM?		- training
4. Bagaimana mempastika GM mempunyai sumber yang mencukupi (sumber manusia, kewangan, fizikal) untuk pengurusan kumpulan ya berkesan?	 Yuran keahlian Share Service charges Bantuan luar Semua sumber (halal) 	- Allocate fund to support independent smallholder towards certification
5. Bagaimana mempastika semua ahli dalam Kumpulan	 Latihan Audit Mesyuarat Dialog Sessi penerangan 	- Technical assistance

	memahami RSPO?	 Communication tool (bahan bergambar, video) Real demonstrasi 	
6.	Bagaimana memastikan GM tidak timbul konflik kepentingan dengan ahli?	 Ada sistem check & balance Keputusan dibuat secara konsensus dari kalangan ahli dalam kumpulan Harus ada Code of Conduct ahli-ahli dalam kumpulan 	
7.	Bagaimana hubungan di antara ahli kumpulan dengan GM dimeterai?	 Perjanjian (jangkapanjang) Kontrak (berjangka) Kalau dibawah koperasi, tertakluk kepada peraturan jabatan koperasi Akujanji 	
8.	Bagaimana kos pensijilan dan kos-kos lain yang perlu untuk pensijilan dapat dikurangkan?	 Ditanggungbiaya oleh agensi yang bertanggungjawab dengan oilpalm industry / kemajuan rakyat (MPOB, etc) 	
9.	Bagaimana penjualan FFB secara berkumpulan dapat dilaksanakan dengan adil dan telus?	 Data asas petani Proper documentation Veriifikasi dan penyeliaan 	

Group 2

Issues	Solutions	Actions to be taken by RSPO
Incentives/ motivation of being GM	 CSR - A company "since it's not there, we'll do it" Continuous supply of FFB (building a better supply-demand relationship e.g. growers and mill) 	 Train up/ develop a module for Group Manager (toolkits?)
	 As a new business opportunity? Supplying a demand which is lacking in the market at the moment 	 Group Scheme Management Training? Pilot projects?
	 Government funding is poorly utilised – USE IT (aid for fertiliser, certification costs, subsidies etc.). Mechanism to obtain this 	 Market the availability of the fund
	 fund is missing. Mills (premiums?) → Trade barriers? EU? → Challenges by NGO to pressure and increase demand of CSPO? "5-7 USD per tonne CPO" – incentive/premium for smallholders Smallholders prefer one of their own people to be GM but no capacity to do it 	 Try to get/encourage more buyers that is willing to commit to this price (internal + external)
Knowledge	Consistency of methods	 Manual for Group Managers
Resources	 In Malaysia, the fund is there, the technical bodies are there. However there are no linkages among all these parties. Donor/corporation grants (e.g. Thailand due to the market for biofuels) 	- Forge/create the missing links

Conclusions:

- 1. Incentives has to be concrete. Greenpalm mechanism is viable but only if on agreed price (default value?)
- In Malaysia, funds is available, but lack of knowledge by the people.
 Facilitate the dissemination of information. Try to get/encourage more buyers to commit to this price "5-7 USD / tonne CPO" (internal + external)
- 3. Lack of capacity. **Develop tool kit/manual for Group Manager.**

QUESTIONS FOR RSPO TO ANSWER:

- 1. What about land owned by cooperatives?
- 2. Is it technically feasible to have Group Admin in KL, producer groups all over the country?

Strengthening Group Schemes:

- Technical capacity (BMP)
- Accounting / decision making/ benefit sharing -- transparency
- Financial Management (income)
- Operational (BMP) increased yield
- Commitment from members
- TRUST?

18 November 2011 (Port Dickson, Malaysia)

Session 2

CONVERSION OF FFB TO CPO

- 1. Why is the conversion factor important? Why is it required?
- 2. What kind of conversion factor is required from FFB to CPO? Are there regional/ national variations?
- 3. Should we just adopt a single default value? Or should we be site specific?
- 4. What changes are required in the RSPO Supply Chain mechanism to overcome problems relating to this conversion factor?
- 5. What are the immediate steps at RSPO should take?

DETERMINING THE SCOPE OF SIMPLIFIED HCV ASSESSMENT/ SIMPLIFIED EIA/SIA

- 6. The simplified HCV assessment protocol already exists for Indonesia. Is it enough for the purpose of worldwide use for independent smallholder certification?
- 7. If not, what elements of the HCV assessment need to be modified to suit the needs of group certification of independent smallholders?
- 8. Who should/can carry out the simplified assessment? What are the training needs?
- 9. How can the HCV assessment be better integrated with EIA/SIA?
- 10. What are the immediate steps at RSPO should take?

FUNDING FOR INDEPENDENT SMALLHOLDERS CERTIFICATION

- 11. For which elements are the funds needed? (e.g. training, membership fees, certification fees)
- 12. In what form should the funds be and given to whom (group manager or smallholders?)
- 13. Where should / could the funds come from?
- 14. How to make the funding sustainable (as opposed to relying on *ad hoc* grants / donations)
- 15. What are the immediate steps at RSPO should take?

Conversion Rate of FFB to CPO:

Default values to trade on Green Palm for smallholders:

- 20 % conversion rate for FFB

- 6% conversion rate for PK

Simplified HCV Assessment for Smallholders:

- Get consultants to look into all available documents and experiences (e.g.

Thailand (GIZ), Indonesia's Checklist) and come up with a document for RSPO.

- RSPO to form a Task Force to review outcome.

- Sharing of information and findings with relevant Working Groups, Deadline: First Quarter of 2012 (to have the final draft of the document)

Funding

Costs:

- Membership fees
- Certification fees
- Preparation for certification
- Development of ICS
- Operations of GM
- Establishment of the group
- Training

Suggestions to waive or reduce membership fees, or apply a sliding scale (according to size of group, number of members, land size, etc.)

Possible sources of funding:

- RSPO
- External support (funding, EU)
- Government (e.g. MPOB, NKEE)
- Sponsors (retailers, banks, Green Palm)
- Assistance from NGO
- Membership fee

RSPO to carry out:

- Study possibility for Independent Smallholders to be self-sufficient.
- Study real cost involved for Smallholders to go for certification.
- Study to create a financial business plan for a potential Smallholder group scheme.